

BUCERIUS/WHU | **MASTER OF
LAW AND BUSINESS
PROGRAM**
JOACHIM HERZ

HAMBURG · GERMANY



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WHU Campus

WHY A MASTER OF LAW AND BUSINESS?

In today's global economy, companies and organizations are regularly confronted with international issues that involve both legal and economic aspects. Because they lack the fundamentals necessary for a comprehensive analysis of these challenges, managers as well as lawyers often are unable to reach optimal solutions to these issues. Bucerius Law School and WHU – Otto Beisheim School of Management jointly offer the English-language Master of Law and Business – Joachim Herz Program ("MLB Program") to give legal and business professionals the opportunity to deepen their knowledge of international business law as well as international management. Based on its dynamic, interdisciplinary approach that combines strong academics with practical experience and in-depth research, the MLB Program offers its students from around the world excellent advanced training and improved career perspectives.

Bucerius Law School and WHU – Otto Beisheim School of Management are ideal partners for such an innovative, international and practice-oriented program. They are continuously ranked as leading institutions of higher education in Germany and enjoy an excellent reputation worldwide. Bucerius and WHU are generously supported in this endeavor by one of Germany's largest private foundations, the Joachim Herz Stiftung.

MLB graduates boast an impressive set of additional skills and knowledge with direct relevance for work in international companies, law firms, and other organizations. They belong to that group of cutting-edge professionals who have been systematically trained to take an interdisciplinary approach to legal and management questions. In addition, the comparative approach and the international composition of the student body consisting of well-trained professionals from around the world foster an intercultural understanding of legal and business questions.

PROFILE OF THE PROGRAM

- Intensive one-year program taught entirely in English
- For law and/or business graduates with work experience
- Jointly offered by two top-ranked private German universities
- Unique interdisciplinary approach
- Instruction by international faculty (from academia and practice)
- Some 50 students from around the world
- Career Advising / Professional Networking
- 8-Week Internship
- Service Project
- Soft Skills Workshops
- Administrative and personal support
- Access to Bucerius and WHU alumni networks and contacts
- Merit and need-based scholarships available

Stella Erem, Uganda, Entrepreneur:

"Whether you are looking to be employed in a multinational company, humanitarian organization or planning to open your own business, the MLB offers endless possibilities. The MLB program gave me the confidence to start my own business, something I had only dreamt about in the past. Having a law background, I found the business courses particularly challenging. Now that I have acquired the skills and knowledge necessary, I am able to set out into the entrepreneurial world with a dynamic character. Worth noting are the extremely useful contacts from the management team and student body. With the diversity of the MLB program, there is always someone who is a specialist in your field of interest and more than willing to offer a helping hand."



PORTRAITS OF THE SCHOOLS

Bucerius Law School and WHU – Otto Beisheim School of Management combine the dynamism and experience of two exceptionally-successful German private universities known for the consistent international orientation of their curricula. Their graduates are among the most sought-after in Germany and abroad.

The MLB Program takes place primarily on the Bucerius Law School campus in Hamburg. MLB students also spend two weeks at WHU in Vallendar, taking courses, meeting their WHU MBA counterparts, taking advantage of the WHU professional and alumni network, as well as having the opportunity to explore the Rhine River Valley UNESCO world heritage site.

Bucerius Law School

Bucerius Law School is the top-ranked law school in Germany (Center for Higher Education Development (CHE) Ranking 2011/12) and is characterized by its international focus, practice and performance orientation, as well as its attention to the personal development of the individual student.

The school was founded in 2000 by the ZEIT-Stiftung Ebelin und Gerd Bucerius, one of Germany's largest private foundations, in order to stimulate new developments in higher education and to make a contribution to German legal education. To meet this challenge, Bucerius Law School offers an academically-accomplished and bilingual LL.B. Program with a focus on International Business Law, as well as the Bucerius/WHU Master of Law and Business – Joachim Herz Program. Bucerius Law School is an intimate campus institution with some 500 LL.B. students, 100 exchange students, 50 MLB students, 250 Ph.D. students and 23 professors. The Institute for Foundation Law and the Law of Non-Profit Organizations, the Institute for Corporate Law and Capital Markets Law, the Center for Legal Learning, a 24/7 library as well as some 30 guest lecturers further enrich the offerings of the Law School. A wide range of conferences, external lectures and other international events also take place on the Bucerius campus.

The ZEIT-Stiftung Ebelin und Gerd Bucerius in Hamburg was founded in 1971 by one of the most influential citizens of Hamburg, the lawyer, politician (post 1945) and publisher Gerd Bucerius (1906–1995). The Foundation exclusively and directly pursues non-profit goals and dedicates its activities to research and scholarships, art and culture as well as education and training. While Bucerius Law School is its flagship, the ZEIT-Stiftung also actively supports the social sciences, history and cultural studies, as well as projects developed by the Foundation itself.



WHU Campus in Vallendar

WHU – Otto Beisheim School of Management

WHU – Otto Beisheim School of Management is committed to excellence in management education, with special emphasis on learning and knowledge creation. Founded in 1984 through private initiative, WHU attracts an exceptionally gifted and entrepreneurial student body. As expressed in the claim "Excellence in Management Education," WHU pursues excellence in everything it does: its degree and continuing education programs are characterized by innovative curricula, superior instruction, outstanding research, first-class international partnerships with 170 leading universities and more than 160 high-level contacts to the business world.

27 outstanding full-time professors, 95 national and international highly-qualified associate lecturers and nine academic centers guarantee practice-oriented teaching and provide WHU's more than 750 students with an intellectually stimulating and creative atmosphere.

WHU is regularly certified by EQUIS and FIBAA and in 2010 WHU has earned initial accreditation by a recent action of the Board of Directors of AACSB International, which guarantees the excellent standard of research and academic programs as well as a high degree of internationalization. In addition, WHU is the only private German university that is a member of the German Research Association (DFG).

Bucerius Law School Campus in Hamburg

WHU LEARNING GOALS

- 1 Discipline-Specific Knowledge and Competences
- 2 Management-Specific Skills
- 3 Global Business Environments
- 4 Teamwork and Responsible Leadership
- 5 Critical Thinking and Problem-Solving Skills
- 6 Managerial and Entrepreneurial Practice

JOACHIM HERZ STIFTUNG – PROMOTING SELF-INITIATIVE AND PERSONAL RESPONSIBILITY



The Joachim Herz Foundation (www.joachim-herz-stiftung.de) owes its existence to the Hamburg businessman Joachim Herz, who passed away in May 2008, and his wife Petra Herz. Together they made the significant financial outfitting of the Foundation possible.

The Joachim Herz Stiftung is one of Germany's major non-profit foundations. The charter defines the Foundation's mission as education, science and research in business studies and law, as well as in natural sciences and medicine. The Foundation also promotes school education in general and develops national and international scholarship programs for high school students, university students and young scientists. In its activities, the Foundation is committed to Joachim Herz and to his values: with its projects, it promotes self-initiative and personal responsibility, tolerance as well as freedom of thought and action. The Foundation seeks to enable people to act independently in a way that benefits both them and society.

Joachim Herz Fellows

In 2009–2010, the Joachim Herz Stiftung joined Bucerius Law School and WHU in the Program, now known as the Bucerius/WHU Master of Law and Business – Joachim Herz Program. The Foundation provides generous financial support to the MLB Program in order to strengthen the Program's international character. Students – especially those with a non-German academic and economic background – are encouraged to apply to become a "Joachim Herz Fellow," which includes scholarship support as well as invitations to special seminars and workshops. Joachim Herz Fellows also become part of the alumni network of the Foundation. For applications, please contact the MLB admissions officer.



Chairwoman of the Executive Board Petra Herz with Class of 2012 Joachim Herz Fellow Oti Fickry from Indonesia



Dr. Martin Kefferpütz, Member of the Executive Board, Joachim Herz Stiftung:

"We are proud that the Bucerius/WHU Master of Law and Business carries our founder's name. The Program offers a state-of-the-art and innovative graduate degree in two disciplines that Joachim Herz championed. Moreover, the MLB students profit from an exceptional curriculum that provides them with the crucial tools to meet today's global challenges. With our scholarship programs, we give talented and dedicated students an opportunity to unfold their full potential and to gain invaluable intercultural experiences."

OTHER MAJOR BENEFACTORS

Bucerius Law School and WHU – Otto Beisheim School of Management would like to thank their other major benefactors for their continuous support of the MLB Program, its objectives and some of its most promising students.

Since the Program's inception, UBS Deutschland AG has provided exceptional support, not only financially but also in its leadership of the MLB Advisory Board and its support of individual MLB students.

Jürg Zeltner, CEO Wealth Management and Member of the Group Executive Board, UBS Deutschland AG:

"The Master of Law and Business – Joachim Herz Program is the right response to the needs of a globalized labor market. UBS puts a strong emphasis on human resource development and has a vital interest in attracting tomorrow's top managers. This is why we support the Program."



Rainer Heydenreich of UBS Deutschland AG, being awarded the WHU Honorary Medal for his outstanding support of the MLB Program by Professor Michael Frenkel, Dean of WHU

The MLB Program is also generously supported by

- Allen & Overy LLP
- Hamburger Sparkasse AG
- Alfried Krupp von Bohlen und Halbach Stiftung
- Thomas J.C. und Angelika Matzen Stiftung
- Gustav und Catharina Schürfeld Stiftung
- ZEIT-Stiftung Ebelin und Gerd Bucerius

Dr. Cornelius Fischer-Zernin, Senior Partner, Allen & Overy LLP:

"We are very pleased that we have the opportunity to support MLB students. For example, Georgiana Ianus from Romania was awarded a scholarship which allowed her to attend the MLB Program. After successfully completing the program, Ms. Ianus worked for the EU Competition Law department in our Brussels office before accepting her current position at the European Commission."



Mateusz Korus, Poland, Ph.D. Student:

"Without the support of an Allen & Overy scholarship I would not have been able to take part in the MLB Program. From the very beginning I have seen the support given by Allen & Overy as a big distinction for the Program attesting and acknowledging its high academic level and strong, partner-related connection with the professional world."

PROGRAM LOCATIONS

Studying in Hamburg

The MLB Program takes place primarily on Bucerius Law School's campus in Hamburg, which borders one of the city's most enchanting Botanical Gardens, "Planten un Blomen". The beautiful campus, which successfully combines both traditional and modern architecture, provides a peaceful haven just minutes away from Hamburg's main commercial district, shopping areas, and the beautiful Inner and Outer Alster Lakes. Public transportation is just steps away. The main campus building, constructed in 1908, is equipped with state-of-the-art technology, teaching and learning facilities. A modern auditorium for larger lectures and events was added in 2003. The auditorium also houses Bucerius Law School's grand piano, which students are welcome to use. A new library (open 24 hours a day, 7 days a week), a food court and a coffee lounge were opened in August 2007. Bucerius Law School also hosts conferences and events of international caliber.

Hamburg, described by many as "Germany's most beautiful city", has a population of some two million. It combines a thriving port and strong media, publishing and other industries with a vibrant nightlife and a wealth of cultural and nature activities. Hamburg's main stage for classical music productions, as well as the city's opera, are less than a five-minute walk from the campus. Numerous museums, including the Bucerius Kunst (Art) Forum, which, like Bucerius Law School, was founded by the ZEIT-Stiftung, host major exhibitions of classic and contemporary art.

The study conditions at both schools are excellent. All buildings and libraries are accessible 24 hours a day, 7 days a week, allowing students to follow their individual study habits. The program's lecturers are very approachable and willing to share their experience with the students and offer advice whenever needed. Furthermore, MLB staff are dedicated to providing strong administrative and personal support to the MLB students.

Studying in Vallendar

All students spend two obligatory weeks on the WHU campus in Vallendar, Germany and are welcome to spend more time there while writing their Master's theses or for students' events such as the Campus for Finance or the Private Equity Conference. WHU is situated in an 18th century castle. Its 11th century vaulted cellar "Gewölbekeller" is a spectacular location for dinners and get-togethers. New buildings featuring the latest multi-media infrastructure were completed in 2010.

Vallendar is a lively small town located on the Rhine River, at the heart of one of the most beautiful and ancient cultural landscapes, the Upper Middle Rhine Valley. The town's distinguishing feature - old bourgeois houses dating from the 17th and 18th centuries - are for the most part timber-framed buildings displaying exquisite beam carvings. The former garrison city of Koblenz, with its historic old town where the Rhine and Moselle rivers meet, is just six kilometers away. The Rhine River Valley is a UNESCO World Heritage site and famous for its beauty, vineyards and ancient castles. Nearby are Frankfurt, Germany's financial hub, as well as Cologne and Trier, which date to the days of the Roman Empire.

Old part of Vallendar



PROGRAM OVERVIEW

The MLB Program combines numerous aspects of international business law with issues of international business and management. Students obtain a unique ability to analyze the ever-increasing number of international business issues that involve both legal and economic elements. Applicants must have successfully completed a first degree in law or business/economics. Candidates with first degrees in other disciplines and a demonstrated interest in the fields of law and business may also be admitted to the Program. Prior professional experience is highly welcomed.

The Degree of Master of Law and Business is conferred upon students who are awarded credits for the successful completion of coursework, a Master's Thesis, an internship and the Studium Generale.

The academic studies of the MLB degree are divided into eight modules. Courses in the fall relate to the start-up phase of an enterprise and to contract drafting, with spring and summer courses focusing on the further development of the enterprise and the (non) fulfillment of the sale of goods contract.

Each course consists of approximately 15 hours of classroom instruction and counts for two ECTS credits. In order to be awarded the MLB degree, students must successfully complete the minimum number of credits in each module, as indicated in the table.

MODULES	MINIMUM CREDITS
1. <i>Contract Negotiation</i>	10
2. <i>Corporate Start-Up</i>	10
3. <i>Transport of Goods and Contract Completion</i>	8
4. <i>Growth, Consolidation and Restructuring</i>	8
5. <i>Internship</i>	5
6. <i>Capstone Course</i>	2
7. <i>Master's Thesis</i>	15
8. <i>Studium Generale</i>	2
TOTAL	60

The Studium Generale consists of approximately two classroom hours per two-week interval in the fall, spring and summer sessions and includes a socially-oriented Service Project. An approved eight-week internship in a law firm, corporation, government office or other organization is part of the Program. The Capstone Course in the summer session allows students to consolidate the knowledge and skills gained throughout the MLB Program.



Hamburg's Inner Alster Lake and Harbor life

A LIFE-CYCLE APPROACH

From its inception, the Master of Law and Business – Joachim Herz Program has been designed to integrate the teaching of law and business concepts. Many law and business courses are linked, so that students gain insights into the countless issues that have both legal and business components. In addition, Program courses often take a comparative law approach, allowing students to understand the similarities and differences between legal systems. As a result, MLB graduates are well-prepared for their work in countries around the world.

The MLB Program has now taken this interdisciplinary and comparative approach to an entirely new level: as of 2011, virtually all courses relate, at least to some extent, to one of two major topics that are among the most common and important in international law and business. The first topic is the establishment and development (“life-cycle”) of a commercial enterprise. Thus, fall courses (such as Entrepreneurship, Business Entities, and Comparative Venture Capital Law) analyze an enterprise’s start-up phase, while spring and summer courses (such as Corporate Governance, Mergers and Acquisitions, and Insolvency Law) focus on the further development (sometimes successful, sometimes not) of the business entity. The second major topic is the creation and performance of an international sale of goods contract. Fall courses in this area include Negotiation, Contract Drafting, International Sale of Goods, and Commercial Instruments, whereas spring and summer courses address topics such as Admiralty and Air Transport Law, Strategic Sourcing and Logistics, and dispute resolution methods such as Litigation and Arbitration.

As a result of this course structure, students experience the individual MLB course topics not as isolated from one another, but arising – as they do in legal and business practice – within particular legal and business contexts. This unique “life-cycle” approach to MLB coursework allows the Program to combine law and business theory with the interdisciplinary and practical insights necessary for students to be successful in their future careers.

For more detailed course information please refer to the MLB Program website:
<http://www.bucerius.whu.edu>



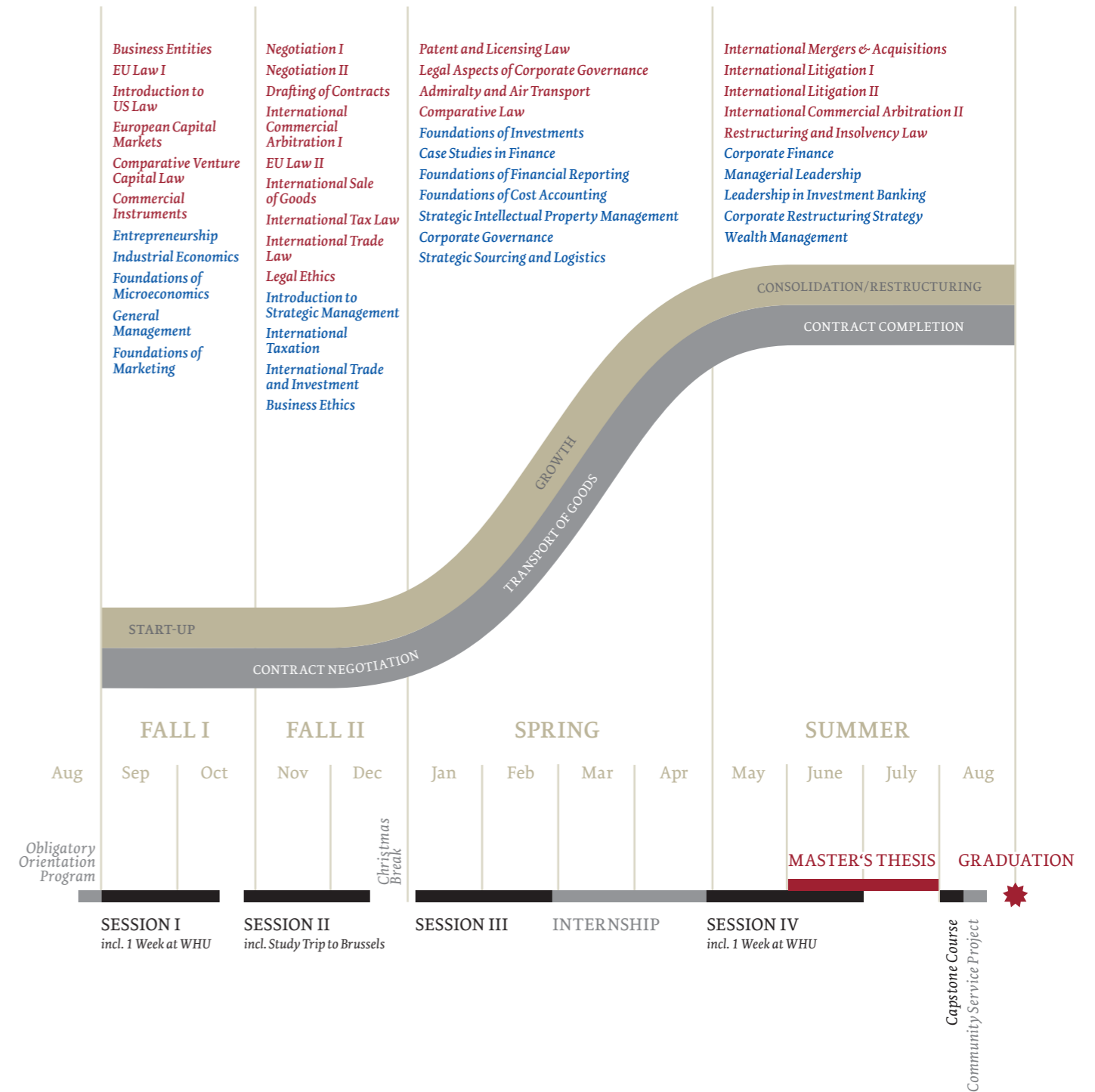
**Carolina Arroyo, Ecuador,
Class of 2012:**

“The course structure of the MLB Program is designed in a way that fosters the creation of a complete outlook for the professional world irrespective of the students’ previous backgrounds. It promotes complimentary skills, since the business and legal courses offered in each module set the basis for the upcoming one, and it is remarkable how classes connect to each other as if they were pieces of a puzzle. The students have the opportunity to build a complete scenario considering both: the legal and business perspectives. These perfectly fit each other, not only from a company life cycle view, but also from the legal analysis required for businesses and the legal practice.”



PROGRAM STRUCTURE AND TIMELINE

(law courses in red, business courses in blue)



COURSE DETAILS

Orientation Program

In mid to late August, students participate in an obligatory two-week Orientation Program. The Orientation Program's preparatory courses in law and business ensure a smooth transition to the demanding MLB curriculum. In addition, the new MLB students meet MLB alumni, are officially welcomed by Bucerius Law School and WHU in the joint Graduation and Welcome Ceremony, participate in academic advising, choose their courses for Fall Sessions I and II, and receive important advice regarding administrative matters such as residence permits, bank accounts and health insurance.

Studium Generale

The Studium Generale is a mandatory part of the Master of Law and Business Program. By integrating the great diversity in cultural and legal backgrounds of the MLB students into the Studium Generale sessions, the Program allows students to become more aware of various points of view on matters of broad interest, thereby helping to foster a better understanding of their backgrounds, opinions and perspectives. To this end, the Studium Generale takes a variety of different forms:

- Country Presentations given by the MLB students about their home countries
- Lectures
- Discussions and Debates
- Excursions

Service Project

A Service Project at the end of the academic year is a required part of the Studium Generale. The addition of this project to the Program curriculum reflects our belief that future leaders must not only have an excellent academic background; they must also be ready to shoulder responsibility in the societies in which they live, especially with regard to those people less fortunate than themselves. We feel that the Service Project is particularly appropriate for the MLB Program in light of the role that the ZEIT-Stiftung Ebelin und Gerd Bucerius plays for Bucerius Law School and the WHU Stiftung for WHU, as well as the role of the Joachim Herz Stiftung in the financing of the Joachim Herz Fellows within the MLB Program.

Live-in Weeks at WHU

Twice a year, MLB classes are held at WHU to give students the chance to explore the WHU campus, get to know other WHU students (MBA, EMBA, M.Sc. and Bachelor students), find out more about WHU's In-Praxi Alumni Association, attend company presentations and dinners of WHU sponsoring companies, experience German culture and explore the Rhine River Valley. The Program covers the students' transportation and accommodation expenses. Students are expected to cover their meals.



Graf von Westphalen Brussels Study Trip

During this voluntary trip, students gain insights into the policy and decision-making processes in Brussels, the capital of the European Union. During this trip students generally:

- visit the European Commission
- visit the European Parliament and a Plenary Session, whenever possible
- meet officials from the European Commission
- meet members of the European Parliament, and
- representatives of various organizations, such as law firms and public affairs entities

The students also have the opportunity to experience some cultural and architectural highlights of Brussels and learn to appreciate the Belgian cuisine – Brussels chocolate is famous and a dinner with "moules et frites" is a traditional part of the trip.

The trip is generously sponsored by the law firm Graf von Westphalen.

Internship

Students must complete an 8-week internship in a law firm, corporation or other organization. Details about the internship and career advising can be found on page 18 of this brochure.

Master's Thesis

The master's thesis consists of a minimum of 12,000 and a maximum of 15,000 words and is written on a topic officially assigned by the Dean but usually chosen and developed by the student. Students are expected to begin writing their theses no later than the end of April. The time between the final exams of Session IV and the Capstone Course is dedicated solely to the writing of the theses. As preparation for writing their theses, students participate in a mandatory thesis preparatory course, which addresses the specific thesis requirements and gives useful hints regarding the selection of a topic and the development of a structure and hypothesis.

Capstone Course

At the end of the academic year, after the MLB students have acquired much substantive knowledge in individual fields of law and business, the Capstone Course prepares them for their careers in a quite different way: it addresses the situation, known to all law and business executives, of trying to solve problems based on confused and fragmented information. In so doing, the Capstone Course provides MLB students with the skills and training necessary to be successful problem-solvers in whatever field they choose to enter.



MLB STUDENTS' COUNTRIES OF ORIGIN, 2007–2012



**Allen Lin, USA,
H&H Glass Inc.:**

"While MBA programs focus on business concepts, the MLB Program provided me with a solid grounding in legal concepts as well. This was especially useful to me as an entrepreneur, since I can now apply what I learned in the MLB Program to my own company."



**Valentin Altenburg, Germany,
Teach First Deutschland:**

"The MLB Program brings together what belongs together. The best knowledge in both business and law helped me to understand the bigger picture of today's work life. In order to decide successfully in our complex business environment, it is necessary to know the law side of the story. This intensive one-year program is not only top-notch, it is the future of intelligent business education."



**Martin Mäesalu, Estonia,
Roland Berger:**

"Very often it seems that business people and lawyers tend to speak different languages and do not really understand each other when they have to work together. A year at the MLB Program was most valuable for me because it made the "business talk" make sense. I trust that this was the experience also for classmates with business background regarding lawyers."



**Anna Konchenkova, Russia,
Trainee at Premium Publishers Online
Hamburg, E-Commerce, Marketing:**

"The Master of Law and Business at Bucerius Law School opened up a new perspective in my life. As a student with a legal background I had the chance to obtain knowledge in economics to the level necessary to start my career in a business company. I would have never thought before graduating from Bucerius that it was possible. Bucerius in cooperation with WHU Otto Beisheim School of Management made it happen. NEVER SAY NEVER especially when you are in such a tailor-made program as the MLB and everybody puts in so much effort to make it perfect. Not only from the curriculum itself one can benefit tremendously but the international spirit of the program gives another type of knowledge which one can obtain only communicating with students from 26 nationalities for the whole year. I just wish I could do this program one more time. It was amazing!"



**Hector Anaya, Mexico,
Co-Founder at NonPlusUltra Trade
Deutschland GmbH:**

"The Master in Law and Business provided me with the necessary basis to advance my career in a further step. After the MLB I decided to continue my education by undertaking a Dr. Juris Program at the Johann-Wolfgang-Goethe-Universität in Frankfurt am Main. However, I did not want to leave aside the useful business skills learned in the MLB Program and therefore decided to co-found a trading and consulting firm specializing in business development between Latin America and Europe."



**Maria Pia Cravero, Argentina,
World Bank:**

"The MLB Program has an excellent combination of law and business courses that have incredibly broadened my career horizon by providing me with an advanced, specialized legal and business training. Now, as a lawyer, I understand a transaction beyond its legal aspects and that is what many employers are looking for in a world that is getting more complex every day."



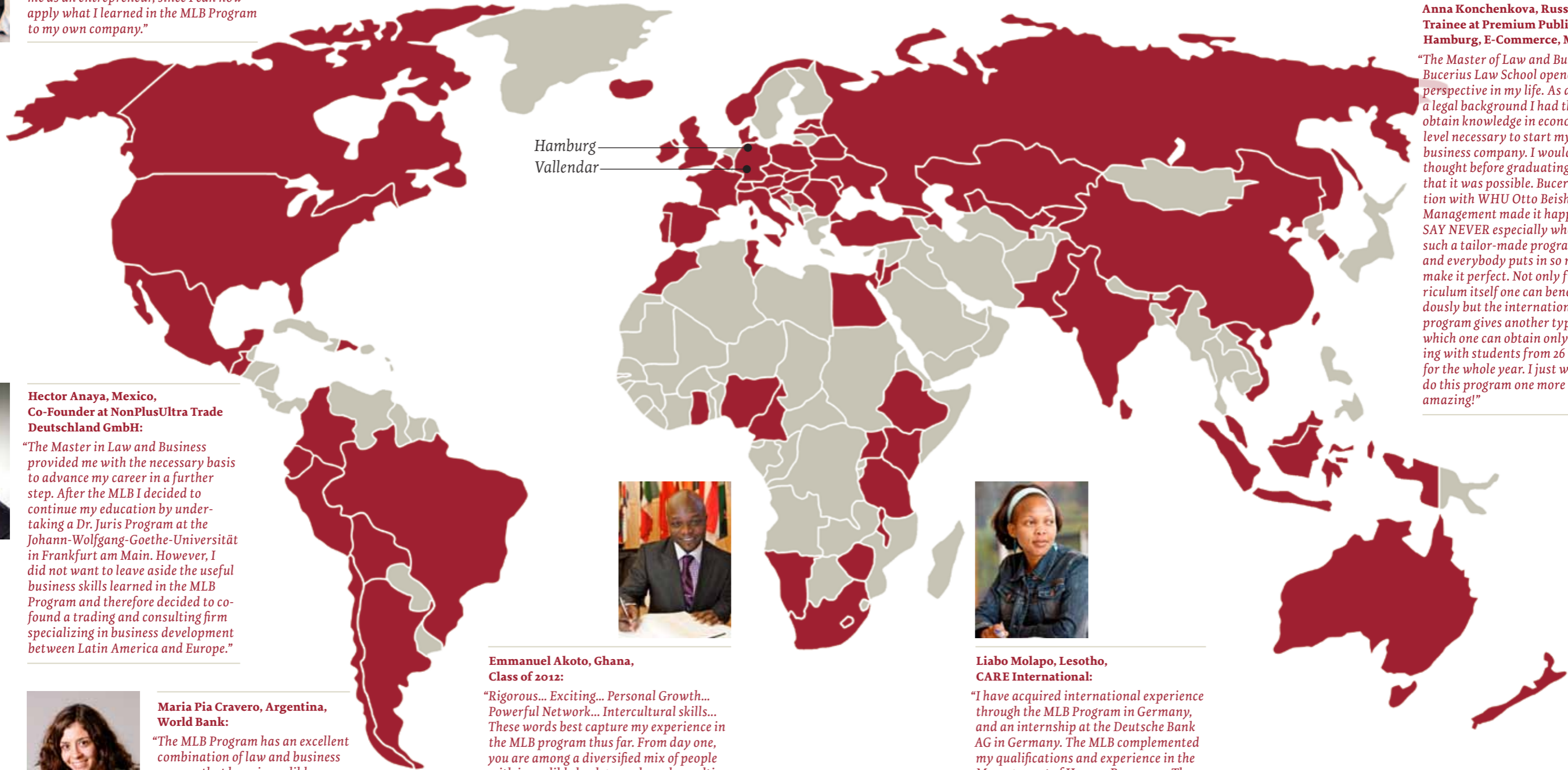
**Emmanuel Akoto, Ghana,
Class of 2012:**

"Rigorous... Exciting... Personal Growth... Powerful Network... Intercultural skills... These words best capture my experience in the MLB program thus far. From day one, you are among a diversified mix of people with incredible backgrounds and a multitude of experiences. 33 countries in one classroom is a rare opportunity to come by. It presents you with a unique platform to learn about different cultures and enhances your understanding of the many intersections that law and business have. Additionally, you learn to discover yourself in ways you never knew before."



**Liabo Molapo, Lesotho,
CARE International:**

"I have acquired international experience through the MLB Program in Germany, and an internship at the Deutsche Bank AG in Germany. The MLB complemented my qualifications and experience in the Management of Human Resources. The Program broadened my perspective and gave me a lead in my career by equipping me with skills to manage business as a senior manager in the organization I work for. I learned a lot about other countries through my classmates who were nationals of various different countries. I made friends and am now part of a network of professionals."



FACULTY

PROFESSOR DR. CHRISTIAN ANDRES

Professor of Empirical Corporate Finance,
WHU – Otto Beisheim School of Management, Vallendar

DR. TOBIAS BENDER

Judge, Administrative Court, Hamburg

GERALD J. DAIGLE JR.

Attorney, Advantage Capital, New Orleans, USA

PROFESSOR DR. HOLGER ERNST

Professor of Technology and Innovation Management,
WHU – Otto Beisheim School of Management, Vallendar

PROFESSOR DR. MARTIN FASSNACHT

Professor of Marketing and Commerce,
WHU – Otto Beisheim School of Management, Vallendar

JAMES FAULKNER

Director of the Foreign Language Program,
Bucerius Law School

PROFESSOR DR. RALF FENDEL

Professor of Economics,
WHU – Otto Beisheim School of Management, Vallendar

MICHAEL FRIEDMAN

Associate Editor, Max Planck Institute for Comparative and
International Private Law, Hamburg

PROFESSOR DR. ROLF UWE FÜLBIER

Professor of International Accounting,
University of Bayreuth, Bayreuth

JAMES HANKS, JR.

Partner, Venable LLP, Baltimore, USA
Specialization: Corporate Law, Securities and Financing

DR. LOTHAR HARINGS

Partner, Graf von Westphalen, Hamburg
Specialization: Law of the European Union

PROFESSOR DR. MARTIN HÖGL

Professor of Leadership and Human Resource Development,
WHU – Otto Beisheim School of Management, Vallendar

PROFESSOR DR. THOMAS HUTZSCHENREUTER

Professor of Corporate Strategy and Corporate Governance,
WHU – Otto Beisheim School of Management, Vallendar

DR. STEFAN JENTZSCH

Partner, Perella Weinberg, London, UK

DR. CARSTEN JUNGSMANN

Program Director of the Bucerius Law School Business Law
Program at WHU – Otto Beisheim School of Management,
Bucerius Law School

PROFESSOR DR. LUTZ KAUFMANN

Professor of International Business & Supply Management,
WHU – Otto Beisheim School of Management, Vallendar

DR. DR. ADEM KOYUNCU

Partner, Mayer Brown LLP, Cologne
Specialization: Medical Law

DR. THOMAS KREBS

University Lecturer in Commercial Law,
University of Oxford Brasenose College, Oxford, UK

DR. STEFAN KRÖLL

Arbitrator, Cologne, German national correspondent to
UNCITRAL for arbitration and international commercial law

DR. JENS KUHLMANN

Judge, Administrative Court, Berlin

PROFESSOR CLIFFORD LARSEN

Dean of the Master of Law and Business Program,
UBS Professor of Law, Bucerius Law School

FLORIAN LECHNER

Partner, Linklaters, Frankfurt
Specialization: Tax Law

DR. MARC-OLIVIER LÜCKE

Corporate Finance Task Force,
The Boston Consulting Group, Berlin

DR. VOLKER LÜCKE

Lawyer, Ince & Co. Hamburg
Specialization: Shipping Law

ANDREAS MEIER

Member of Executive Board,
UBS Wealth Management Deutschland AG, Hamburg

PROFESSOR DR. MATTHIAS MEYER

Professor of Management Control and Accounting,
Hamburg University of Technology (TUHH), Hamburg

DR. MARTIN OLTMANN

Partner, Flick Gocke Schaumburg, Berlin
Specialization: Corporate law, M&A, Corporate Finance,
Capital Market Transactions and Privatizations

DR. SVEN PRÜFER

Partner, Allen & Overy LLP, Frankfurt am Main

PROFESSOR DR. MARKUS RUDOLF

Associate Dean of WHU, Professor of Finance,
WHU – Otto Beisheim School of Management, Vallendar,
Academic Director of the Master of Law and Business
Program

PROFESSOR DR. UTZ SCHÄFFER

Director of the Institute of Management Accounting and
Control, WHU – Otto Beisheim School of Management,
Vallendar

PROFESSOR DR. DEBORAH SCHANZ

Professor of Taxation and Accounting,
Ludwig-Maximilians University, Munich

PROFESSOR DR. KARSTEN SCHMIDT

President, Bucerius Law School and Professor of Business
and Corporate Law, Bucerius Law School

PROFESSOR DR. STEFAN SPINLER

Professor of Logistics Management,
WHU – Otto Beisheim School of Management, Vallendar

MR. CHRISTIAN STOLL

Partner, Lovells, Hamburg
Specialization: Intellectual Property Law

PROFESSOR DR. MEI WANG

Professor of Finance,
WHU – Otto Beisheim School of Management, Vallendar

PROFESSOR DR. JÜRGEN WEIGAND

Professor of Microeconomics and Industrial Organization,
WHU – Otto Beisheim School of Management, Vallendar

DR. CHRISTOPHER WHELAN

Associate Director of International Programmes,
University of Oxford, UK

KATHLEEN I. WILSON

Principal of Wilson Shaw, London, UK

PROFESSOR DR. PETER WITT

Professor of Technology and Innovation Management,
Bergische Universität Wuppertal, Wuppertal

PROFESSOR DR. BURCIN YURTOGLU

Professor of Corporate Finance,
WHU – Otto Beisheim School of Management, Vallendar



Teaching in the MLB Program:
Top: Dr. Christopher Whelan, University of Oxford
Middle: Professor Dr. Karsten Schmidt, President of Bucerius Law School
Bottom: Dr. Adem Koyuncu, Partner, Mayer Brown LLP and
Professor Clifford Larsen, Dean of the MLB Program

CAREER PLANNING AND INTERNSHIP

All students of the Bucerius/WHU Master of Law and Business – Joachim Herz Program must complete an 8-week internship in a law firm, corporation or organization. This internship provides MLB students with the opportunity to apply the knowledge they have gained in the first six months of the Program to international business and legal practice. As it takes place before the writing of the master's thesis, the internship also provides students with an excellent opportunity to find thesis topics that are of interest to both themselves and to potential employers. The internship may take place in Germany or abroad.

The MLB Program has two career advisors:

- Julia Mertins at Bucerius Law School, who works exclusively for the MLB Program, and
- Miriam Kraneis, who divides her time between MLB students and the general WHU career office.

The responsibility for finding an internship rests with the individual MLB student, and it is the internship providers themselves, not the MLB Program, that determine whether an internship offer is made to any individual student. The role of the MLB Program in this process is to support the students in their search for an internship and to promote the MLB Program to potential internship providers. Specifically, the MLB career advisors:

- meet individually with students to offer career guidance
- assist students with the application process
- create a CV book for potential employers
- coordinate speculative applications
- organize a career week and company presentations
- organize the unique opportunity to have “mock” interview training with a professional headhunter
- generally provide the students with the best tools possible in order to secure placement

The MLB team also advises on the possibility of staying in Germany after graduation, e.g. checking application documents and advising on visa extensions.



Career Advisor Miriam Kraneis



Career Advisor Julia Mertins



Xiangmei Cui, China, Consultant at Stratley AG:

“What benefited me most from the MLB program is its career network, through which I found both my internship and my current job in a strategy consulting firm. The MLB program not only connected me to a great job, but also provided a platform to meet people with different backgrounds and to establish life-long friendships. With the interdisciplinary knowledge and intercultural skills I acquired from the MLB program, I can navigate my career confidently in the complex and challenging world of top management consultancy.”



Rodrigo Hart, Peru, Hapag Lloyd AG:

“Through the MLB Program I was able to learn the required theoretical basics to make the switch from law into business and facilitate getting an internship in a Hamburg-based company, in the industry of my interest, and later a job offer from them. I have now moved to Peru and hold a very good position in the company.”

From 2007–2011, MLB students interned at a wide variety of institutions, both within Germany and beyond. These institutions included not only law firms of all sizes, but also enterprises from start-ups through major international corporations in the fields of finance, marketing, publishing, consulting, transportation, manufacturing, and many others. One of the true strengths of the MLB Program is that it prepares students not for one particular field; rather, it provides students with the law and business background essential for success in virtually all areas of the corporate and legal realms.

The better-known internship employers are listed at right. Some of these internships opportunities arose through the MLB network, others through the initiative of the MLB students themselves.



Anna Kersevan, Slovenia, District Court for Commercial Matters, Ljubljana:

“Graduating from the MLB Program back in 2007 I could not check with the other MLB alumni how they benefited from the MLB degree in their professional life because I was a student of the very first MLB class. Now it is clear that my further academic development (also as a Fulbright Visiting Student Researcher in the US) and career would not have been possible without the MLB degree. I am now just weeks away from qualifying as a judge at the District Court for Commercial Matters in Ljubljana, Slovenia, and it was precisely my deeper understanding of the interdependence of law and business – also in an international context – that led to my promotion ahead of time.”

Law Firms

Allen & Overy (Hamburg, London, Brussels)
 Baker & McKenzie (Frankfurt)
 Clifford Chance (Düsseldorf, Frankfurt, Munich)
 CMS Hasche Sigle (Hamburg)
 Ebner Stolz Mönning Bachem & Partner (Hamburg)
 Field Fisher Waterhouse LLP (Hamburg)
 Freshfields Bruckhaus Deringer (Hamburg, Frankfurt)
 Graf von Westphalen (Hamburg)
 Hogan Lovells International LLP (Hamburg, Frankfurt, Madrid)
 Ince & Co. (Hamburg)
 Jones Day (Frankfurt)
 King & Spalding (New York)
 Latham & Watkins LLP (Hamburg)
 Linklaters (Frankfurt)
 Mayer Brown LLP (Cologne, Frankfurt)
 White & Case LLP (Hamburg, New York)
 WilmerHale LLP (London)

Corporations

Allianz SE (Munich)
 Axa (Warsaw)
 BASF SE (Ludwigshafen/Germany)
 Berenberg Bank, Joh. Berenberg, Gossler & Co. KG (Hamburg)
 Commerzbank AG (Frankfurt)
 Deutsche Bank AG (Frankfurt)
 Deutsche Lufthansa AG (Frankfurt)
 Franz Haniel & Cie. GmbH (Duisburg/Germany)
 Hanse Ventures BSH GmbH (Hamburg)
 Hapag Lloyd AG (Hamburg)
 Klein & Coll (Frankfurt)
 KPMG AG (Hamburg)
 Metro AG (Hamburg)
 PricewaterhouseCoopers (Hamburg, Frankfurt)
 Otto Group (Hamburg)
 Rocket Internet – European Founders Fund (Berlin)
 SAP Deutschland AG & Co. KG (Walldorf/Germany)
 Siemens (Erlangen/Germany, Casablanca/Morocco)
 Stratley AG (Germany)
 Tchibo GmbH (Hamburg)
 UBS Deutschland AG (Hamburg)
 Unilever Deutschland GmbH (Hamburg)
 Vodafone D2 GmbH (Düsseldorf)

Organizations

Afrika-Verein e.V. (Hamburg)
 German Foreign Ministry (Berlin)
 Honorary Consulate of Mexico (Hamburg)
 International Tribunal for the Law of the Sea (Hamburg)
 Max Planck Institute for Comparative and International Private Law (Hamburg)
 ZEIT-Stiftung Ebelin und Gerd Bucerius (Hamburg)



Gosslerhaus in Hamburg Blankenese



**Joana Costa, Portugal,
Class of 2012:**

“The MLB encompasses engaging classes and fruitful discussions, but there is one lesson I learned while being a student of this program that is beyond all academic records: the true meaning of tolerance. Working with people from so many different backgrounds allows us to understand how different culture and values can make us and, more important, to respect those differences and still make a relationship, be it social or professional, thrive within diversity.”



**Björn-Michael Piesch, Germany,
Class of 2012:**

“The MLB Program is more than just a challenging year of study in an international environment. Hamburg is a dynamic metropolis that offers best conditions for outdoor water sports, like sailing and rowing. Bucerius Law School has various rowing groups that practice on the Alster Lake, and sends a team to the famous “Head of the River Race” in London every year.”

STUDENT LIFE

MLB students can join a wealth of extracurricular activities on campus. There are sports and music groups as well as societies dedicated to Moot Court and Model United Nations. Bucerius Law School is also host to many extracurricular lectures and events that expose students to issues beyond the classroom. As all of Bucerius Law School’s LL.B. students spend one trimester abroad, they are keen to get to know international students and welcome their participation in the various campus groups.

The MLB Program also offers a number of activities particularly designed for MLB students. These include excursions to interesting historical and cultural sites within Hamburg, Vallendar and beyond, including a trip to Brussels. Throughout the year, both Bucerius Law School and WHU – Otto Beisheim School of Management regularly invite MLB students to participate in additional lectures, conferences, and competitions. Company visits and presentations, as well as other get-together events, are offered to enrich the students’ time in Hamburg. Students are also given the opportunity to take on-campus German courses tailor-made for the MLB students or other languages classes offered by the Bucerius Law School Language Center. During the two Live-in Weeks in Vallendar in fall and spring, students have the opportunity to take part in excursions to medieval castles, vineyards and other sites in Germany’s renowned Rhine River Valley.

STUDENT SERVICES

The MLB Program currently has a staff of eight professionals, dedicated to providing the best administrative and personal support possible. The team at Bucerius Law School works exclusively for the MLB Program and assists students with services such as housing, health insurance, banking and visa applications. Students also receive an information package with important information prior to their arrival in Hamburg.

Housing

The MLB Program has reserved a number of rooms in a modern, well-equipped and centrally-located student residence hall, as well as in a beautiful villa in the exclusive neighborhood of Blankenese. Additionally, the MLB Team assists students in finding suitable accommodation on the free housing market, including subletting rooms from or sharing apartments with Germans. Most students live within a 10 to 30 minute commute of Bucerius Law School. Rent varies from € 250 to € 700 per month, depending on housing size and location.

Visa

Generally, all non-German citizens require a visa for a stay of more than three months. Exemptions apply to EU and EEA (European Economic Area) citizens and Swiss nationals. Students who are NOT a citizen of the above-mentioned states

must contact their local German consulate or embassy several months before the start of the MLB Program in order to determine which visa they require for the 12 months’ study program in Hamburg. Please note that citizens of countries that participate in a tourist visa waiver program with Germany may still require an entry visa if they wish to study in Germany. A tourist visa cannot be changed to a student residence permit after the student’s arrival in Germany. Relevant information and contact data can be found on the German Foreign Service’s website (<http://www.auswaertiges-amt.de/EN>). The MLB Team can provide administrative support and information in many cases. As visas for Germany are generally valid for three months, MLB students must obtain a visa extension / one-year residence permit after their arrival. The MLB Team actively supports the MLB students in this process.

Health Insurance

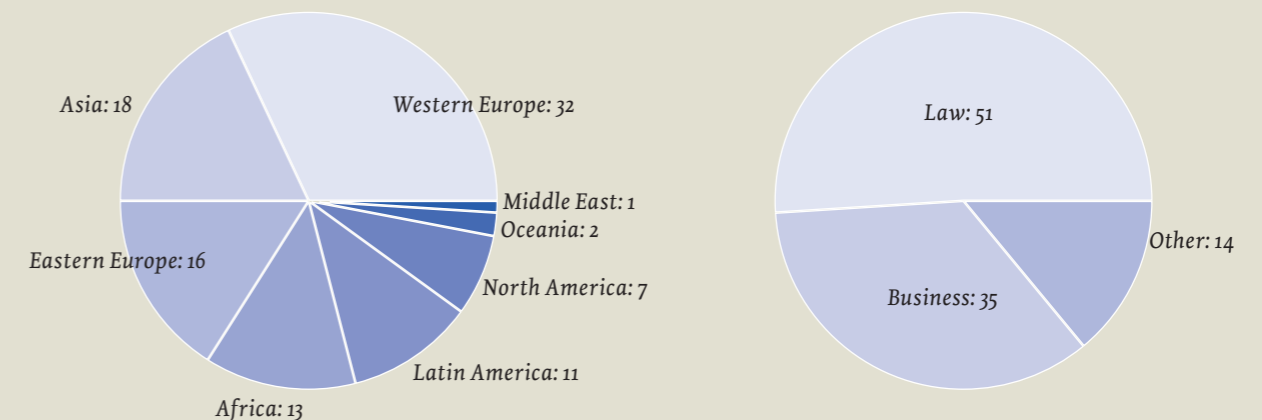
Students must provide proof that they have health insurance that covers them in Germany. They can purchase a traveler’s insurance in their home country or ask whether their home country’s health insurance covers them while abroad. The MLB Team can assist in getting coverage under an affordable German public or private insurance policy that satisfies the German requirements for the residence permit.



Bucerius Volleyball Team and
Bucerius Big Band



NATIONALITIES (BY REGION) AND ACADEMIC BACKGROUND OF MLB STUDENTS, CLASSES OF 2007–2012, IN PER CENT



MLB ALUMNI NETWORK

Bucerius Law School and WHU – Otto Beisheim School of Management are home to a growing body of international alumni from all over the world.

- WHU alumni are organized in the prize-winning InPraxi association (www.whu.edu/inpraxi),
- Bucerius alumni are members of the Bucerius Alumni Association (www.bucerius-alumni.de).

MLB graduates are very welcome to join both alumni networks, which provide graduates with information and services tailored to their specific needs. The two universities have developed a wide range of benefits and facilities to renew and enrich contact with old friends and classmates. A specially designed online Alumni Directory allows graduates to connect with alumni with similar professional or personal/social interests. The annual alumni program offered by Bucerius and WHU consists of reunions and regional networking events, lectures and seminars.

The overall network is constantly growing as not only students, but also partners and sponsors of both universities join. Being part of the alumni groups can have a tremendous effect on members' future professional and personal life.

Alumni of the Classes of 2007–2011 have found permanent employment in over 30 countries. Some students, both German and non-German, have decided to stay in Germany, some have returned to their home countries to work either for their former employers in a more challenging position or for a new employer; others have found employment in third countries or have decided to continue their education by pursuing a Ph.D.

Graduation Day MLB Class of 2011



SOME ORGANIZATIONS THAT HAVE EMPLOYED MLB GRADUATES

Law Firms

Allen & Overy (Brussels, Belgium)
 Baker & McKenzie (Munich, Germany)
 Caga & Caga (Istanbul, Turkey)
 DLA (Cairo, Egypt and Baltimore, USA)
 Eversheds LLP (London, UK)
 Freshfields Bruckhaus Deringer LLP (Frankfurt, Germany)
 Ogier Group (Guernsey, UK)
 Unicomlegal (St. Petersburg, Russia)
 Taylor Wessing (Shanghai, PR China)

Deutsche Bank (Frankfurt, Germany)
 Ernst & Young (Frankfurt, Germany)
 Hapag Lloyd AG (Lima, Peru)
 Mirae Asset (Shanghai, PR China)
 Roland Berger Strategy Consultants (Munich, Germany)
 Siemens (Erlangen, Germany and Casablanca, Morocco)
 STX Group (South Korea)
 The Boston Consulting Group (Munich, Germany)
 RTL Group (Luxembourg)
 Thyssen Krupp AG (Essen, Germany)
 Vodafone D2 GmbH (Düsseldorf, Germany)

Corporations

Accenture (Tel Aviv, Israel)
 Allianz SE (Munich, Germany)
 Audi Brasil (São Paulo, Brazil)
 AXA Group (Warsaw, Poland)
 Berenberg Bank Joh. Berenberg, Gossler & Co. KG (Hamburg, Germany)
 Boehringer Ingelheim Pharma GmbH & Co. KG (Ingelheim, Germany)
 Deloitte Consulting Ltd. (Dar es Salaam, Tanzania)

Organizations

African Development Bank (Tunis, Tunisia)
 CARE International (Johannesburg, South Africa)
 German Foreign Ministry (Berlin, Germany)
 European Commission and Parliament (Brussels, Belgium)
 Ministry of Justice of Georgia (Tbilisi, Georgia)
 Westminster International University (Tashkent, Uzbekistan)
 World Bank (Buenos Aires, Argentina)

UNIVERSITIES THAT HAVE ACCEPTED MLB GRADUATES INTO PH.D. AND OTHER GRADUATE PROGRAMS

Bucerius Law School (Hamburg, Germany)
 Christian-Albrechts-Universität zu Kiel (Kiel, Germany)
 Columbia University (New York, USA)
 Georgetown University (Washington, D.C., USA)
 Johns Hopkins School of Advanced International Studies (Washington, D.C., USA)

London School of Economics (London, UK)
 Loyola Law School (New Orleans, USA)
 Max Planck Institute Research School for Maritime Affairs (Hamburg, Germany)
 Queen Mary, University of London (London, UK)
 Stanford University (Stanford, USA)



Jan Gackenholtz, Germany, Roland Berger Strategy Consultants:

“With a BSc in business studies, I started off my professional career in finance, working for a large international bank. After the MLB Program I joined one of the large consulting firms where I am part of the restructuring team. In my current role, I apply both the financial skills as well as the legal concepts we covered during the MLB. My focus is still the financial side of things, but law plays an important role in my job. Whilst I am still not a fully qualified lawyer, the MLB gives me the chance to see the legal aspects of the business tasks at hand, and it helps me see things with a broader horizon that reaches beyond the standard finance basics. Working in strategy consulting, this is of great use to me.”



Georgiana Ianus, Romania, European Commission, Brussels:

“One of the greatest achievements of the MLB Program is bringing lawyers and businesspeople in one room. It is the only way to understand why lawyers think it is so important to read the footnotes and look at every little detail and how businesspeople can see the big picture and understand the deal as a whole.”



Inez von Weitershausen, Germany, PhD Student:

“As class representative I enjoyed acting on behalf of my classmates and presenting their interests, concerns and ideas to the MLB management in an effort to increase the quality of the program for us and also for future generations of MLBs. After graduation I started a PhD in International Relations at the London School of Economics and Political Science. Prior to this I completed a traineeship in the European External Action Service of the EU in Brussels. Here, I enjoyed seeing how diplomacy, law and business are closely linked, and I am glad that through the MLB program I was trained in all three of these fields.”

APPLICATION, TUITION AND FINANCIAL ASSISTANCE

Tuition

Tuition for the one-year program is € 22,000. Tuition covers all regular classes, use of the premises (including the library), career week activities and transportation and accommodation costs during the two “Live-in Weeks” at WHU. Costs of accommodation, food, books and course material, travel etc. are extra.

Living Expenses

Living expenses start at € 720 per month, depending primarily upon the type of accommodation (dormitory, shared apartment etc.) one chooses. The table at left provides an estimate of monthly expenses during the MLB Program. Please note that this estimate does not include costs for traveling and extensive socializing.

Financial Assistance

For highly qualified applicants, there is a number of partial external need and merit-based scholarships and partial tuition waivers available, thanks to the generous support of

- Allen & Overy LLP
- Hamburger Sparkasse AG
- Joachim Herz Stiftung
- Alfried Krupp von Bohlen und Halbach Stiftung
- Thomas J.C. und Angelika Matzen Stiftung
- Gustav und Catharina Schürfeld Stiftung
- ZEIT-Stiftung Ebelin und Gerd Bucerius

Particularly well-qualified non-German applicants with a business/economics background will be considered for a Joachim Herz Fellowship. These fellowships, generously provided by the Joachim Herz Stiftung, provide not only financial assistance, but also entitle fellows to participate in a variety of networking and other activities sponsored by the Joachim Herz Stiftung.

Applicants requesting financial assistance must provide detailed and accurate information/proof regarding their own finances and the finances of spouses/partners and, in some cases, parents.

Students from the EURO zone can consider applying for the WHU Brain Capital tuition financing concept. Participants in this concept do not pay tuition during their studies, but commit themselves to making income-dependent payments after graduation, once a specific income-level has been reached (www.braincapital.de).

Financial assistance cannot be provided for all deserving applicants. We highly recommend that students start early with their search for other means of financing the MLB Program tuition and living expenses. As financial assistance and loan providers often set very early application deadlines, students must contact institutions in their home countries and abroad long in advance. The MLB website contains additional information on both scholarships exclusively for MLB students as well as links to websites of other scholarship-granting organizations.

ESTIMATED MINIMUM MONTHLY EXPENSES	
Housing	€ 320
Food	€ 150
Personal Expenses (e.g. clothes, cell phone, leisure time etc.)	€ 120
Other (course materials, public transport, health insurance etc.)	€ 130
TOTAL EXPENSES	Minimum € 720



**Jillian Clayton, USA,
Class of 2012:**

“The generosity of the Joachim Herz Stiftung has enabled me to participate in a one-of-a-kind program at two distinguished universities in Bucerius Law School and WHU Otto Beisheim School of Management. Their financial and personal commitment to me has opened doors in the business and law fields, and has allowed me to enhance my academic and practical knowledge in pursuit of a successful international career. The support and acknowledgement from the Joachim Herz Stiftung not only makes this experience possible, it provides the extra encouragement along the way.”



**Giorgi Svanadze, Georgia,
Ph.D. Student:**

“An interdisciplinary approach to central issues in international business and law offered by the MLB Program helped me, as a Lawyer, to begin considering the law as a tool for achieving business purposes. In addition, as a student of the MLB Program I was able to receive the Konrad-Adenauer-Stiftung scholarship. Furthermore, the Master of Law and Business degree gave me an opportunity to start the Ph.D program at Christian-Albrechts-Universität zu Kiel (Kiel, Germany).”



**Julie Pimentel, Colombia,
Class of 2012:**

“I received a scholarship from the Hamburger Sparkasse AG to enter the MLB Program. This has given me the opportunity to meet very interesting people from all around the world and to be part of a network of professionals. Due to my experiences at such excellent institutions as the Bucerius Law School and the WHU – Otto Beisheim School of Management I feel very well prepared for and confident about my future career.”

APPLICATION

Prerequisites

In order to qualify for admission to the MLB program, applicants must hold a three-year bachelor’s degree in law and/or business or a higher qualification. However, candidates with degrees in other fields and a demonstrated interest in the fields of law and business may also be admitted. As the MLB Program is taught entirely in English, fluency in the English language is essential. Work experience is a strong asset.

Application Procedure

The application deadline is March 31.

Applications are reviewed on a rolling admissions basis and early applications are appreciated. Applications received after March 31 will be considered only on a space available basis. There is no application fee. Decisions on timely-submitted financial assistance applications are made by the beginning of May. All necessary forms can be downloaded from the MLB Website: www.bucerius.whu.edu

An application to the MLB Program consists of the following:

- An application form
- A CV
- A personal statement, providing information about the applicant’s motivation for applying, areas of special interest, career goals and previous international experience
- A writing sample, preferably business or legally-related, consisting of at least five pages. Examples include a research paper, thesis, research memorandum, office memorandum or other documents that provide an example of the applicant’s English-language writing skills
- Official transcripts from all degree-granting academic institutions attended. All transcripts must include an English translation and an explanation of the grading system used. Applicants must include an official statement of class rank. If no official class rank is available, applicants should provide an estimate of their class rank and a description of how this rank was calculated
- If English is neither the applicant’s native language nor the primary language of instruction for the first degree, the applicant must provide an official report of results from either TOEFL, IELTS or from CPE. Bucerius Law School’s institution code for the TOEFL is 7181. Minimum TOEFL requirements are 250 points (computer-based test), 600 points (paper-based test) or 100 points (internet based test). Minimum requirements for the IELTS are 7.0
- Two or three letters of recommendation from faculty members, lawyers, business-people, judges, or others who can assess the applicant’s skills and character

Please send all documents to the following address:

Ms. Inga Diercks, M.A.
Bucerius/WHU Master of Law and Business – Joachim Herz Program
Admissions
Jungiusstrasse 6
20355 Hamburg, Germany

Documents should not be stapled, clasped, taped or in any other way bound together. Please do not send original transcripts.

THE MLB TEAM

The MLB Team consists of

PROFESSOR CLIFFORD LARSEN

Dean
Bucerius/WHU Master of Law and Business –
Joachim Herz Program
UBS Professor of Law

PROFESSOR MARKUS RUDOLF

Associate Dean
WHU – Otto Beisheim School of Management

INGA DIERCKS

Marketing, Admissions and Student Services Coordinator
e-mail: inga.diercks@law-school.de
phone: +49 40 30706-226

JENNIFER GAY

Program Assistant / Academic Affairs
e-mail: jennifer.gay@law-school.de
phone: Tel.: +49 40 30706-228

KATJA HARDER

WHU Program Manager
e-mail: katja.harder@whu.edu
phone: +49 261 6509-393

MAGDALENA KALJAJ

Program Manager / Academic Affairs
e-mail: magdalena.kaljaj@law-school.de
phone: +49 40 30706-187

MIRIAM KRANEIS

Career Advisor at WHU – Otto Beisheim School of Management
e-mail: miriam.kraneis@whu.edu
phone: +49 261 6509-571

JULIA MERTINS

Career Advisor at Bucerius Law School
e-mail: julia.mertins@law-school.de
phone: +49 40 30706-189



From left to right: Jennifer Gay, Inga Diercks, Miriam Kraneis, Professor Rudolf,
Julia Mertins, Professor Larsen, Katja Harder, Magdalena Kaljaj

Contact:

Bucerius/WHU Master of Law and Business –
Joachim Herz Program
Jungiusstraße 6
20355 Hamburg

e-mail: mlb@law-school.de

fax: +49 (0) 40 30706-169

Website: www.bucerius.whu.edu

 www.facebook.com/MLB.Program



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Disclaimer:

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the most current information: www.bucerius.whu.edu.

Bucerius/WHU Master of Law and Business –
Joachim Herz Program
Jungiusstraße 6
20355 Hamburg
e-mail: mlb@law-school.de
phone: +49 (0) 40 30706-226
fax: +49 (0) 40 30706-169